

TRAIL LIFE USA, INC.

REPORT ON FINANCIAL STATEMENTS

JUNE 30, 2026

TRAIL LIFE USA, INC.
BELTON, SOUTH CAROLINA

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CERTIFIED PUBLIC ACCOUNTANTS

INDEPENDENT AUDITOR'S REPORT

To the Board of Directors
of Trail Life USA, Inc.

Opinion

We have audited the accompanying financial statements of Trail Life USA, Inc. (a nonprofit organization), which comprise the statement of financial position as of June 30, 2026, and the related statements of activities, functional expenses and cash flows for the year then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Trail Life USA, Inc. as of June 30, 2026, and the changes in its net assets, and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Trail Life USA, Inc. and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Trail Life USA, Inc.'s ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the

aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Trail Life USA, Inc.'s internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Trail Life USA, Inc.'s ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

A handwritten signature in black ink that reads "Love Bailey, LLC". The script is cursive and fluid, with the letters "L", "B", and "C" being particularly large and stylized.

Love Bailey, LLC
Laurens, South Carolina
August 21, 2026

TRAIL LIFE USA, INC.
STATEMENT OF FINANCIAL POSITION
JUNE 30, 2026

ASSETS

CURRENT ASSETS

Cash and cash equivalents	\$ 746,989
Cash, regional locations	539,819
Accounts receivable	56,054
Prepaid expenses	101,944
Inventory	<u>1,020,115</u>
Total current assets	<u>2,464,921</u>

NONCURRENT ASSETS

Property and equipment, net	288,657
Beneficial interest - Charitable remainder trust	140,000
Operating lease right-of-use asset, net	<u>412,369</u>
Total noncurrent assets	<u>841,026</u>
Total assets	<u><u>\$ 3,305,947</u></u>

LIABILITIES AND NET ASSETS

CURRENT LIABILITIES

Accounts payable	\$ 85,331
Other current liabilities	56,080
Operating lease right-of-use liability, current	<u>28,018</u>
Total current liabilities	<u>169,429</u>

NONCURRENT LIABILITIES

Operating lease right-of-use liability	<u>384,351</u>
Total liabilities	<u>553,780</u>

NET ASSETS

Without donor restrictions	
Available for operations	2,725,130
With donor restrictions	
Purpose restrictions	<u>27,037</u>
Total net assets	<u>2,752,167</u>
Total liabilities and net assets	<u><u>\$ 3,305,947</u></u>

The accompanying notes are an integral part of these financial statements.

TRAIL LIFE USA, INC.
STATEMENT OF ACTIVITIES
YEAR ENDED JUNE 30, 2026

	Without Donor Restrictions	With Donor Restrictions	Total
REVENUES			
Merchandise sales	\$ 4,188,462	\$ -	\$ 4,188,462
Less: sales discounts	(77,331)	-	(77,331)
Less: cost of goods sold	(2,606,149)	-	(2,606,149)
Gross Profit	<u>1,504,982</u>	<u>-</u>	<u>1,504,982</u>
Contributions	599,321	12,332	611,653
Membership, program, and charter fees	4,259,261	-	4,259,261
Troop Activity	803,332	-	803,332
Other revenues	<u>82,853</u>	<u>-</u>	<u>82,853</u>
Net assets released from restrictions for capital:	-	-	-
Net assets released from restrictions for operations:	<u>10,452</u>	<u>(10,452)</u>	<u>-</u>
Total revenues	<u>7,260,201</u>	<u>1,880</u>	<u>7,262,081</u>
EXPENSES			
Program expenses	6,067,719	-	6,067,719
Management and general	939,172	-	939,172
Fundraising	<u>54,257</u>	<u>-</u>	<u>54,257</u>
Total expenses	<u>7,061,148</u>	<u>-</u>	<u>7,061,148</u>
Changes in net assets from operating activities before contribution to Full Armor Ministries	199,053	1,880	200,933
Contribution to Full Armor Ministries	<u>40,000</u>	<u>-</u>	<u>40,000</u>
Changes in net assets	159,053	1,880	160,933
NET ASSETS			
Beginning of year	<u>2,566,077</u>	<u>25,157</u>	<u>2,591,234</u>
End of year	<u><u>\$ 2,725,130</u></u>	<u><u>\$ 27,037</u></u>	<u><u>\$ 2,752,167</u></u>

The accompanying notes are an integral part of these financial statements.

TRAIL LIFE USA, INC.
STATEMENT OF FUNCTIONAL EXPENSES
YEAR ENDED JUNE 30, 2026

	Supporting Services			
	Program Services	Management and General	Fundraising	Total
Salaries and benefits	\$ 2,744,822	\$ 575,743	\$ 26,779	\$ 3,347,344
Professional fees	647,413	151,391	17,997	816,801
Insurance	477,272	35,373	-	512,645
Rent and utilities	76,024	36,592	1,023	113,639
Repairs and maintenance	33,674	16,208	453	50,335
Depreciation	42,672	21,983	-	64,655
Printing and publications	38,796	5,992	7,086	51,874
Credit card fees	132,421	-	-	132,421
Travel	294,355	16,132	-	310,487
Supplies	65,159	9,351	299	74,809
Software subscriptions	162,075	24,004	-	186,079
Marketing expenses	338,959	-	-	338,959
Events	947,506	36,096	-	983,602
Miscellaneous	66,571	10,307	620	77,498
Total functional expenses	<u>\$ 6,067,719</u>	<u>\$ 939,172</u>	<u>\$ 54,257</u>	<u>\$ 7,061,148</u>

The accompanying notes are an integral part of these financial statements.

TRAIL LIFE USA, INC.
STATEMENT OF CASH FLOWS
YEAR ENDED JUNE 30, 2026

CASH FLOWS FROM OPERATING ACTIVITIES

Changes in net assets	\$ 160,933
Adjustments to reconcile changes in net assets to net cash provided by operating activities	
Depreciation	64,655
Amortization of right of use operating lease assets	26,654
Change in value of remainder trust	(5,000)
(Increase) decrease in:	
Accounts receivable	28,944
Prepaid expenses	(67,036)
Inventory	(3,505)
Increase (decrease) in:	
Accounts payable	(83,356)
Other current liabilities	(19,236)
Operating lease liabilities	(26,654)
Net cash provided by operating activities	<u>76,399</u>

CASH FLOWS FROM INVESTING ACTIVITIES

Purchases of furniture and fixtures	<u>(25,545)</u>
Net cash used in investing activities	<u>(25,545)</u>
Net increase in cash	50,854

CASH

Cash and cash equivalents, beginning of year	<u>1,235,954</u>
Cash and cash equivalents, end of year	<u><u>\$ 1,286,808</u></u>

The accompanying notes are an integral part of these financial statements.

TRAIL LIFE USA, INC.
NOTES TO THE FINANCIAL STATEMENTS
JUNE 30, 2026

NOTE 1—NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Nature of Operations

Trail Life USA, Inc. ("the Organization") is a Christ-centered, Boy-Focused, Church-Based, nationwide nonprofit organization based in South Carolina with over 67,000 youth and adult members in approximately 1,500 Troops across all 50 states. The Organization's mission is to guide generations of courageous young men to honor God, lead with integrity, serve others, and experience outdoor adventure.

Financial Statement Presentation

The financial statements of the Organization have been prepared on the accrual basis in accordance with accounting principles generally accepted in the United States of America. Accordingly, the financial statements reflect all significant receivables, payables and other liabilities. Revenues are recorded when earned and expenses are recorded when incurred. Fundraising costs are expensed as incurred. The financial statements are presented in accordance with Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) 958 dated August 2016, and the provisions of the American Institute of Certified Public Accountants (AICPA) Audit and Accounting Guide for Not-for-Profit Organizations (the "Guide").

Net assets without donor restrictions: are net assets that are not subject to donor-imposed restrictions. Contributions are considered to be available for unrestricted use unless specifically restricted by the donor.

Net assets with donor restrictions: Net assets with donor restrictions are resources that are restricted by a donor for a particular purpose or in a particular future period. Trail Life's unspent contributions are classified in this class if the donor limited their use.

When a donor's restriction is satisfied, either by using the resources in the manner specified by the donor or by the passage of time, the expiration of the restriction is reported in the financial statements by reclassifying the net assets from net assets with donor restrictions to net assets without donor restrictions. At June 30, 2026 there was \$27,037 in net assets with donor restrictions to be used towards future operating needs.

Cash and Cash Equivalents

Cash equivalents included in these financial statements are defined as all highly liquid instruments purchased with an original maturity of three months or less.

Accounts Receivable

Accounts receivable are primarily amounts due from the Organization's third-party merchandising company. Management believes that all outstanding accounts receivable are collectible in full; therefore, no allowance for uncollectable receivables has been provided.

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TRAIL LIFE USA, INC.
NOTES TO THE FINANCIAL STATEMENTS
JUNE 30, 2026

NOTE 1 – NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES,
Continued

Contributions

Contributions are recognized when received without donor restrictions or with donor restrictions depending on the existence or nature of any donor restrictions.

Inventory

Inventory is stated at the lower of average cost or market. Inventories consisting of uniforms and other program materials are evaluated for obsolescence during physical inventories which is performed once each year. Inventory is primarily amounts held by the Organization's third-party merchandising company.

Membership, Program, and Charter Fees

Membership, program, and charter fees are generally derived from annual troop charters, national membership dues, and program registration fees. These fees are recognized as revenue when received because the Organization's performance obligation is minimal and members generally receive immediate access to benefits. The Organization does not record deferred revenue for fees received in advance since most memberships begin at the time of payment and there is typically no significant preparation period before benefits commence.

Property and Equipment

Property and equipment are stated at cost. Donations of property and equipment are recorded as support at their estimated fair value. Such donations are reported as revenue without donor restrictions unless the donor has restricted the donated asset for a specific purpose. Assets donated with explicit restrictions regarding their use and contributions of cash that must be used to acquire property and equipment are reported as restricted support. Absent donor stipulations regarding how long those donated assets must be maintained, the Organization reports expirations of donor restrictions when the donated or acquired assets are placed in service as instructed by the donor. Trail Life reclassifies net assets with donor restrictions to net assets without donor restrictions at that time. Trail Life capitalizes assets with a cost of \$5,000 or more. Property and equipment are depreciated using the straight-line method over estimated useful lives of the assets, as follows:

Buildings and leasehold improvements	7 - 13 years
Furniture, equipment and vehicle	3 – 10 years

Charitable Remainder Trust

The Organization is named as a remainder beneficiary of a Charitable Remainder Trust. Upon the death of both grantors and after certain specific cash bequests are satisfied, Trail Life USA will be entitled to 5% of the remaining balance of the trust. As of June 30, 2026, the current market value of the trust is \$2,794,185. The timing and amount of this distribution are contingent upon future events, including the death of the grantors and settlement of specific bequests. The Organization has recorded \$140,000 representing the future benefit.

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TRAIL LIFE USA, INC.
NOTES TO THE FINANCIAL STATEMENTS
JUNE 30, 2026

NOTE 1 – NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES,
Continued

Contributed Services and In-Kind Contributions

Individuals and organizations have contributed amounts of services and materials to the Organization. For those contributed services that did not create or enhance non-financial assets or require specialized skills or would not have been purchased if not donated, no amounts have been reflected in the financial statements for these services, since these services do not meet the criteria for recognition as contributed services. Services that meet the criteria for recognition as contributed services and in-kind contributions are recorded as contributions at their estimated fair market value. There were no contributed services or in-kind contributions recorded in the year ended June 30, 2026.

Concentration of Credit and Market Risk

Financial instruments that potentially expose the Organization to concentrations of credit and market risk consist primarily of cash equivalents and investments. Cash equivalents are maintained at a high-quality financial institution and credit exposure is limited to this one institution.

Functional Allocation of Expenses

The costs of providing program and supporting services have been summarized on a functional basis in the statements of activities and functional expenses. Accordingly, certain costs have been allocated among program, management and general, and fundraising categories. Directly identifiable expenses are charged to the related program or supporting function. Salaries and benefits are allocated based on estimates of time and effort. Shared costs, such as office supplies, insurance, and information technology, are allocated based on usage or other reasonable allocation methods determined by management.

Fair Value Framework

The fair value framework under generally accepted accounting principles requires the categorization of assets into three levels based upon the assumptions used to value the assets. The fair value framework provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets (level one measurements) and the lowest priority to unobservable inputs (level three measurements). The three levels of the fair value hierarchy are described below:

- Level one – Unadjusted quoted prices for identical assets in active markets.
- Level two – Quoted prices for similar assets in active markets; quoted prices for identical or similar assets in inactive markets; inputs other than quoted prices that are observable for the asset; inputs that are derived principally from or corroborated by observable market data by correlation or other means.
- Level three – Unobservable inputs reflecting management's own assumptions about the inputs used in pricing the asset.

The asset's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs.

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TRAIL LIFE USA, INC.
NOTES TO THE FINANCIAL STATEMENTS
JUNE 30, 2026

NOTE 1 – NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES,
Continued

Advertising and Marketing

The Organization has a policy of expensing advertising cost as incurred. Advertising costs for the year ended June 30, 2026 totaled \$338,959.

Income Tax Status

The Organization has obtained exemption from federal and state income taxes under Section 501(c)(3) of the Internal Revenue Code and did not conduct unrelated business activities. In addition, the Organization is not a "private foundation" within the meaning of Section 509(a) of the Internal Revenue Code. Management is not aware of any transactions or events that would disqualify its tax-exempt status. Therefore, no provision for income taxes has been included in the financial statements.

Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

NOTE 2 – CASH AND CASH EQUIVALENTS

For purposes of the statements of cash flows, the Organization considers all highly liquid debt instruments with an initial maturity of three months or less to be cash equivalents. The Organization maintains all of its cash in bank deposit accounts at one credit union. Each account is covered up to \$250,000 by American Share Insurance. As of June 30, 2026, the Organization has one bank balance that exceeds the American Share Insurance limit by \$409,101.

NOTE 3 – LIQUIDITY

The Organization's financial assets available within one year of the statement of financial position date for general expenditures are as follows:

Cash and cash equivalents	\$ 1,286,808
Accounts receivable	56,054
Less: with donor restrictions	<u>(27,037)</u>
	<u><u>\$ 1,315,825</u></u>

The Organization's policy is to structure its financial assets to be available as its general expenditures, liabilities, and other obligations come due. The Organization's practice is to maintain sufficient cash to meet ongoing operating expenses.

TRAIL LIFE USA, INC.
NOTES TO THE FINANCIAL STATEMENTS
JUNE 30, 2026

NOTE 4 – ACCOUNTS RECEIVABLE

Accounts receivable at June 30, 2026 are as follows:

Uniform and merchandise sales	\$ 56,054
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NOTE 5 – INVENTORY

Inventory at June 30, 2026 are as follows:

Inventories for sale	\$ 324,865
Uniform inventory	350,819
Inventory deposits	344,431
Total	<u>\$ 1,020,115</u>

NOTE 6 – PROPERTY AND EQUIPMENT

Property and equipment consist of the following at June 30, 2026:

Building and leasehold improvements	\$ 197,476
Furniture, equipment and vehicle	314,857
	512,333
Less accumulated depreciation	(223,676)
Property and equipment, net	<u>\$ 288,657</u>

For the year ended June 30, 2026, the Organization recorded a depreciation expense of \$64,655.

NOTE 7 – LEASES

The Organization leases building space from Full Armor Ministries, Inc., a related party, under an operating lease arrangement. The lease terms are consistent with those that would be available in an arm's-length transaction with an unrelated party.

The Organization elected to use the risk-free discount rate practical expedient for its building lease. The operating lease right-of-use asset and operating lease liability were measured using a risk-free discount rate of 5%. At June 30, 2026, the lease had a remaining lease term of 11 years.

TRAIL LIFE USA, INC.
NOTES TO THE FINANCIAL STATEMENTS
JUNE 30, 2026

NOTE 7 – LEASES, Continued

At June 30, 2026, the operating lease right-of-use asset and lease liabilities were as follows:

Operating lease right-of-use asset	\$ 412,369
Operating lease liability, current portion	\$ 28,018
Operating lease liability, noncurrent portion	384,351
Total operating lease liability	\$ 412,369

Operating lease cost for the year ended June 30, 2026 was \$48,000 and is included in expenses on the Statement of Functional Expenses.

Supplemental lease information for the year ended June 30, 2026 and as of June 30, 2026 was as follows:

Operating lease cost	\$ 48,000
Cash paid for amounts included in the measurement of operating lease liabilities	\$ 48,000
Amortization of operating lease right-of-use asset reflected in the Statement of Cash Flows	\$ 26,654
Change in operating lease liabilities reflected in the Statement of Cash Flows	\$ (26,654)
Weighted-average remaining lease term — operating lease	11 years
Weighted-average discount rate — operating lease	5.0%

Future undiscounted lease payments under the operating lease as of June 30, 2026 were as follows:

2027	\$ 48,000
2028	48,000
2029	48,000
2030	48,000
2031	48,000
Thereafter	300,000
Total undiscounted lease payments	540,000
Less: present value discount	(127,631)
Total operating lease liability	\$ 412,369

TRAIL LIFE USA, INC.
NOTES TO THE FINANCIAL STATEMENTS
JUNE 30, 2026

NOTE 8 – RETIREMENT PLAN

The Organization sponsors a 403(b)-retirement plan (the “Plan”). The Plan allows its employees to defer up to 100 percent of their compensation but not more than \$24,500 per year. The Organization provides a 4 percent match on employee’s deferral. For the year ended June 30, 2026, the Organization contributed \$69,560 to the Plan.

The Organization offers a 457(b) deferred compensation plan that covers certain employees. The Organization does not make any matching contributions to this plan.

NOTE 9 – RELATED-PARTY TRANSACTIONS

Full Armor Ministries, Inc. is a nonprofit organization established to support, and operate for the benefit of, the Organization. For the year ended June 30, 2026, the Organization recorded operating lease expense of \$48,000 to Full Armor Ministries, Inc., for building space (see Note 7). The lease terms are consistent with those that would be available in an arm’s-length transaction with an unrelated party. In addition, during the year ended June 30, 2026, the Organization contributed \$40,000 to Full Armor Ministries, Inc.

NOTE 10 – SUBSEQUENT EVENTS

Subsequent events have been evaluated through August 21, 2026, which is the date the financial statements were available to be issued. There were no relevant subsequent events to report.